

Township Representatives:							
<input checked="" type="checkbox"/>	George "Bud" Banker, Bear Lake	<input checked="" type="checkbox"/>	Michael Cox, Oliver	<input checked="" type="checkbox"/>	Eric Hendricks, Orange	<input checked="" type="checkbox"/>	Diana Needham, Kalkaska Village
<input checked="" type="checkbox"/>	Gregory Bradley, Clearwater	<input checked="" type="checkbox"/>	Paul Erickson, Boardman	<input type="checkbox"/>	Ray Hoffman, Coldsprings	<input checked="" type="checkbox"/>	Tracy Nichol, Blue Lake (5:21 PM)
<input checked="" type="checkbox"/>	Nelson "Jerry" Cannon, Garfield	<input checked="" type="checkbox"/>	Dr. R. Troy Stobert, Springfield	<input checked="" type="checkbox"/>	Karl Klimek, Excelsior	<input checked="" type="checkbox"/>	Stuart McKinnon, Rapid River
<input checked="" type="checkbox"/>	Dale De Korne, Kalkaska Township						
Members At Large Members:							
<input checked="" type="checkbox"/>	Robert "Bob" Barr	<input checked="" type="checkbox"/>	Kim Stephens	<input checked="" type="checkbox"/>	Bruce Zenner	<input type="checkbox"/>	
<input type="checkbox"/>	Noreen Broering	<input checked="" type="checkbox"/>	Melanie Pauch	<input checked="" type="checkbox"/>	Valerie Thornburg		
Staff:							
<input checked="" type="checkbox"/>	Kim Babcock	<input checked="" type="checkbox"/>	Daniel Conklin	<input checked="" type="checkbox"/>	Andrew Raymond	<input checked="" type="checkbox"/>	Chandra Whiting
<input checked="" type="checkbox"/>	Jeremy Cannon	<input checked="" type="checkbox"/>	Jeremy Holmes, DO	<input checked="" type="checkbox"/>	Kevin Rogols	<input checked="" type="checkbox"/>	Laura Zingg
<input checked="" type="checkbox"/>	Doreen Birgy						
Community:							
<input checked="" type="checkbox"/>	Dr. Albert Brown	<input checked="" type="checkbox"/>	Bob Baldwin	<input checked="" type="checkbox"/>	James Sweet	<input type="checkbox"/>	

TOPIC	SUMMARY	ACTION ASSIGNMENT
Call to Order	Mr. Bruce Zenner called the meeting to order at 5:18 PM in Classroom(s) A & B at the Health Center.	
Pledge of Allegiance	The Pledge of Allegiance was recited.	
Conflict of Interest Roll Call	A roll call for Conflict of Interest was taken as follows: George "Bud" Banker, no; Nelson "Jerry" Cannon, no; Dale De Korne, no; Michael Cox, no; Gregory Bradley, no; Paul Erickson, no; Eric Hendricks, no; Dr. R. Troy Stobert, no; Karl Klimek, no; Stuart McKinnon, no; Diana Needham, no; Valerie Thornburg,	

	no; Melanie Pauch, no; Robert "Bob" Barr, no; Kim Stephens, no; Bruce Zenner, no.	
Consent Agenda	<p>The Consent Agenda was reviewed.</p> <p><b><u>Motion was made and duly supported to approve the Consent Agenda as presented. All "AYE." Motion carried.</u></b></p>	
Public Comment Regarding Agenda Topics	No public in attendance at this time.	
Moments of Excellence 2022 Community Benefit Report	<p>Ms. Zingg informed the Board members that KMHC has completed its 2022 Community Benefit Report. A team of individuals have been working diligently throughout the year to put together the report that will be distributed to approximately 25-27,000 households within the communities served by KMHC. All Board Members received a draft copy of the Community Benefit Report at the meeting for their review.</p> <p>Mr. Rogols also shared with the Board that one of the purposes of creating the Community Benefit Report is to inform the community of what services are offered at KMHC. For example, in next year's report the hospital plans to highlight the new Acute Care Pavilion as well as the new fixed MRI. The report also demonstrates the return on investment to the community. This year KMHC is reporting an 18:1 return on investment to the community on the levy and last year a 14:1 return on investment.</p> <p>Ms. Zingg and her team were commended for doing a great job with the completion of the 2022 Community Benefit Report despite the challenges of the past year.</p>	
Committee Reports Strategic Planning Committee Meeting 06-05-23 Kalkaska Medical Associates (KMA) Intake Function Update	Mr. Conklin provided a brief update to the Board regarding the recent meeting of the Strategic Planning Committee. One of the topics covered in the meeting included methods being used to improve the intake function at Kalkaska Medical Associates.	
Strategic Planning Initiatives and Timelines	*Update Deferred to CEO Report.	

<p>Kaliseum Updates</p>	<p>*Update Deferred to CEO Report.</p>	
<p>Executive/Finance Committee Meeting 06-21-23 Reveal of Operating Budget for FY 2024</p>	<p>*Update Deferred to CEO Report.</p>	
<p>Review of Forecasted Operating Financial Statements-Kaliseum</p>	<p>*Update Deferred to CEO Report.</p>	
<p>Begin Discussion of Act 47 Versus Not-for-Profit</p>	<p>*Update Deferred to CEO Report.</p>	
<p>Board Chair Report Munson Healthcare Update</p>	<p>Mr. Zenner reported on the following:</p> <ul style="list-style-type: none"> <li>• Munson Healthcare is starting to see progress regarding their financial improvement plan. There will be continued focus in this area going forward.</li> <li>• Staffing continues to be a challenge for Munson Healthcare.</li> <li>• Munson is working on plans to transition from a regional care center to more of a high-level specialty care center. This transition includes the addition of 24/7 orthopedic trauma care.</li> <li>• The Munson Healthcare Emergency Department is going to make a change to a national company for its Emergency Department providers to help bring more organizational alignment.</li> </ul> <p>Discussion ensued among the Board regarding these updates and potential impacts on KMHC.</p>	
<p>CEO Report FY 2024 Goals and Objectives</p>	<p>Mr. Rogols thanked the Board for the early start to the meeting this evening.</p> <p>Mr. Rogols updated the Board with details regarding KMHC's plan to work with Munson over the next year to better define KMHC's role within the system and possible changes that may be coming.</p> <p>He then referenced the FY 2024 Goals document that was provided in the Board Packet and reviewed with the Board last month. Mr. Rogols then</p>	



	<p>provided an additional high-level review of those goals that are mission critical. Discussion ensued.</p> <p>A question was asked whether Administrative and/or management meetings are “open to the public” and whether a member of the Board could attend. Mr. Rogols clarified that operational meetings are not open to the public. Mr. Zenner clarified that the Board of Trustees is a governing Board and not an operating/management Board. The only operating responsibilities of the Board are selection and termination of the Administrator.</p> <p><b><u>Motion was made and duly supported to approve the FY 2024 Goals and Objectives as presented. A roll call vote was taken as follows: George “Bud” Banker, yes; Nelson “Jerry” Cannon, yes; Dale De Korne, yes; Michael Cox, yes; Gregory Bradley, yes; Paul Erickson, yes; Eric Hendricks, yes; Dr. R. Troy Stobert, yes; Karl Klimek, yes; Tracy Nichol, yes; Stuart McKinnon, yes; Diana Needham, yes; Valerie Thornburg, yes; Melanie Pauch, yes; Robert “Bob” Barr, yes; Kim Stephens, yes; Bruce Zenner, yes. 17 “AYES”. 0 “NAYS”. Motion Carried.</u></b></p>	
<p>Operating Budget for FY 2024</p>	<p>Mr. Raymond reminded the Board of the Executive/ Finance Committee Meeting during which the FY 2024 Operating Budget was reviewed in detail. Mr. Raymond then proceeded to review the highlights of the proposed Operating Budget referencing the documents including in the packet for the Board Members.</p> <p>Discussion ensued regarding the proposed operating budget and Mr. Raymond answers questions for the Board Members.</p> <p><b><u>Motion was made and duly supported to approve the FY 2024 Operating Budget as presented. A roll call vote was taken as follows: George “Bud” Banker, yes; Nelson “Jerry” Cannon, yes; Dale De Korne, yes; Michael Cox, yes; Gregory Bradley, yes; Paul Erickson, yes; Eric Hendricks, yes; Dr. R. Troy Stobert, yes; Karl Klimek, yes; Tracy Nichol, yes; Stuart McKinnon, yes; Diana Needham, yes; Valerie Thornburg, yes; Melanie Pauch, yes; Robert “Bob” Barr, yes; Kim Stephens, yes; Bruce Zenner, yes. 17 “AYES”. 0 “NAYS”. Motion Carried.</u></b></p>	
	<p>Mr. Zenner then requested the Board to take a five-minute recess from 6:40 PM-6:45 PM.</p> <p>The Board reconvened and continued the meeting at 6:45 PM.</p>	

<p>MRI Update-Board Final Approval of MRI Project</p>	<p>Mr. Conklin updated the Board of the progress thus far on the fixed MRI project. In December of 2022, the Board approved the CON Contingent purchase of a 1.5T MRI unit for \$1.3 million. Since that time, KMHC received Certificate of Need approval. As such, the construction budget of \$1,266,000 for the fixed MRI project will commence following Board approval. The project will take approximately five months to complete with a targeted go live date of November 2023.</p> <p>Discussion ensued among the board regarding the topic.</p> <p><b><u>Motion was made and duly supported to approve the construction budget of \$1,266,000.00 as presented and commence construction of the fixed MRI. A roll call vote was taken as follows: George "Bud" Banker, yes; Nelson "Jerry" Cannon, yes; Dale De Korne, yes; Michael Cox, yes; Gregory Bradley, yes; Paul Erickson, yes; Eric Hendricks, yes; Dr. R. Troy Stobert, yes; Karl Klimek, yes; Tracy Nichol, yes; Stuart McKinnon, yes; Diana Needham, yes; Valerie Thornburg, yes; Melanie Pauch, yes; Robert "Bob" Barr, yes; Kim Stephens, yes; Bruce Zenner, yes. 17 "AYES". 0 "NAYS". Motion Carried.</u></b></p>	
<p>Act 47 Versus Not-for-Profit</p>	<p>Mr. Rogols referenced the position paper provided to the Board at the last meeting pertaining to the range of possible affiliation relationships prevalent within healthcare.</p> <p>He then provided a brief history of KMHC's affiliation with Munson Healthcare beginning in 1976. Last year Munson provided KMHC a notice of non-renewal of the affiliation agreement. KMHC was instructed by the Strategic Planning Committee and the Full Board of KMHC to negotiate a one-year extension of the affiliation agreement. This extension is now in place and expires June of 2024.</p> <p>Mr. Rogols began to educate the Board on the types of relationships that are discussed in the position paper, comparing/contrasting those relationships and their respective availability to an Act 47 entity such as KMHC versus a traditional not-for-profit entity. In summary, only "vendor" relationships are available to Act 47 entities while all are available to not-for-profit entities.</p> <p>Mr. Rogols then referenced a proposed timeline for the Act 47 vs. Not-for-Profit evaluation that is recommended by the Strategic Planning Committee and the Executive/Finance Committee.</p>	

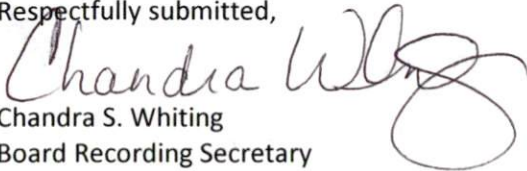


	<p>Extensive discussion ensued regarding the topics.</p> <p><b><u>Motion was made and duly supported to approve the proposed timeframe for Act 47 vs. Not-for-Profit as presented. All "AYE." Motion carried.</u></b></p>	
<p>Kaliseum Update</p>	<p>Mr. Rogols updated the Board regarding a future vision and forecasted operating plan for the Kaliseum. The driving force behind the Kaliseum project is twofold:</p> <ol style="list-style-type: none"> <li>1. Kalkaska is not a healthy county as Ms. Zingg evidenced by recent health statistics, thus reminding the Board of their selection of "obesity" as the top health and wellness concern over the next 3-5 years by the KMHC Board.</li> <li>2. The need to enhance the community's ability to attract and retain workforce talent to the community.</li> </ol> <p>Mr. Rogols then shared with the Board the process that was used to develop a sustainable operating plan for the Kaliseum and prerequisites to a sustainable operating plan.</p> <p>Mr. Conklin then provided a detailed review of the proposed Kaliseum Operating Plan including:</p> <ul style="list-style-type: none"> <li>• Membership projections.</li> <li>• Programmatic Preferences.</li> <li>• Proposed service plans.</li> <li>• Forecasted profit/loss statement.</li> </ul> <p>Extensive discussion ensued among the board regarding the Kaliseum project and potential opportunities/concerns with the proposed plan.</p> <p><b><u>Motion was made and duly supported for the KMHC Leadership to present the proposed operating plan and prerequisite assumptions for the Kaliseum to the Kalkaska County Board of Commissioners.</u></b></p> <p>Additional discussion ensued regarding the topic.</p> <p><b><u>A roll call vote was taken as follows: George "Bud" Banker, yes; Nelson "Jerry" Cannon, yes; Dale De Korne, yes; Michael Cox, yes; Gregory Bradley, yes; Paul Erickson, no; Eric Hendricks, no; Dr. R. Troy</u></b></p>	

	<u><i>Stobert, yes; Karl Klimek, yes; Tracy Nichol, yes; Stuart McKinnon, yes; Diana Needham, yes; Valerie Thornburg, yes; Melanie Pauch, yes; Robert "Bob" Barr, yes; Kim Stephens, yes; Bruce Zenner, yes. 15 "AYES". 2 "NAYS". Motion Carried.</i></u>	
LTC Program Update	This topic has been deferred until the July Board meeting.	Ms. Whiting to add the LTC Program Update to the July 2023 Board Meeting Agenda.
KMHC Signage/Branding/Logo Update	This topic has been deferred until the July Board meeting.	Ms. Whiting to add the KMHC Signage/Branding/Logo Update to the July 2023 Board Meeting Agenda.
Medical Staff Report	<p>Dr. Holmes reported on the following:</p> <ul style="list-style-type: none"> <li>• There is currently legislation in the Michigan Legislature that would mandate nurse to patient ratios in the hospital. This legislation is being worked on to figure out all of the details. All hospitals in the state were asked to provide comment on the proposed legislation.</li> </ul>	
Open Dialogue From Members	<p>An Executive/Finance Committee member commented that the recent Operating Budget meeting was the most interesting, involved, and informational budget presentation they had ever seen in a long time. Everyone should appreciate what the leadership team at KMHC does.</p> <p>A Board Member is having Ms. Smith and Ms. Whiting do research on past Board Member histories noting that several members served for 40-50 years on the Board. Suggested possibly doing something to honor these past members.</p>	
Public Comment	<p>Dr. Albert Brown introduced himself to the Board Members from Mancelona Family Practice (MFP). He then gave a brief history of his background and the history of his independent practice, followed by his perception of KMHC's offer to purchase MFP. Dr. Brown also asked the Board to reconsider termination of his lease of space.</p> <p>The Board thanked Dr. Brown for his comments.</p>	

Upcoming Events/Conferences	Next Full Authority Board of Trustees Meeting on July 26, 2023.  Board Member Orientation Session 4: July 26, 2023 (5:15pm)-Topic: Finance *Boxed Meals will be served at the Orientation Sessions	
Adjournment	Upon proper motion the meeting was adjourned at 8:43 PM.	

Respectfully submitted,

  
Chandra S. Whiting  
Board Recording Secretary