

Township Representatives:							
<input checked="" type="checkbox"/>	George "Bud" Banker, Bear Lake	<input checked="" type="checkbox"/>	Michael Cox, Oliver	<input type="checkbox"/>	Eric Hendricks, Orange	<input checked="" type="checkbox"/>	Diana Needham, Kalkaska Village
<input checked="" type="checkbox"/>	Gregory Bradley, Clearwater	<input type="checkbox"/>	Paul Erickson, Boardman	<input checked="" type="checkbox"/>	Ray Hoffman, Coldsprings	<input checked="" type="checkbox"/>	Tracy Nichol, Blue Lake
<input checked="" type="checkbox"/>	Nelson "Jerry" Cannon, Garfield	<input checked="" type="checkbox"/>	David Gill, Springfield	<input checked="" type="checkbox"/>	Karl Klimek, Excelsior	<input checked="" type="checkbox"/>	John Rogers, Rapid River
<input type="checkbox"/>	Kalkaska Township - Vacant						
Members At Large Members:							
<input type="checkbox"/>	Robert "Bob" Barr	<input type="checkbox"/>	Dale De Korne	<input checked="" type="checkbox"/>	Kim Stephens	<input type="checkbox"/>	Bruce Zenner
<input checked="" type="checkbox"/>	Noreen Broering	<input checked="" type="checkbox"/>	Melanie Pauch	<input checked="" type="checkbox"/>	Valerie Thornburg		
Staff:							
<input checked="" type="checkbox"/>	Kim Babcock	<input checked="" type="checkbox"/>	Daniel Conklin	<input checked="" type="checkbox"/>	Andrew Raymond	<input checked="" type="checkbox"/>	Teresa Smith
<input checked="" type="checkbox"/>	Jeremy Cannon	<input checked="" type="checkbox"/>	Jeremy Holmes, DO	<input checked="" type="checkbox"/>	Kevin Rogols	<input checked="" type="checkbox"/>	Laura Zingg
<input checked="" type="checkbox"/>	Chandra Whiting						
Community:							
<input checked="" type="checkbox"/>	Bryan Parshall	<input type="checkbox"/>		<input type="checkbox"/>		<input type="checkbox"/>	

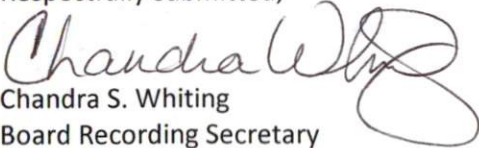
TOPIC	SUMMARY	ACTION ASSIGNMENT
Call to Order	Mr. Nelson "Jerry" Cannon called the meeting to order at 6:00 PM in Classroom(s) A & B at the Health Center.	
Consent Agenda	The Consent Agenda was reviewed. <u>Motion was made and duly supported to approve the Consent Agenda as presented. All "AYE." Motion carried.</u>	
Public Comment Regarding Agenda Topics	No Comment from those in attendance this evening.	
Board Chair Report Board Committee Interest and Assignments	Mr. Cannon reported that Mr. Bruce Zenner continues to work on committee assignments. and to let Mr. Zenner know if someone on the board has interest in one of the positions. This is a topic that will be on the January agenda.	Ms. Teresa Smith to send out the current committee appointments via email to all board members

		Place Board Committee assignments on the January board agenda.
CEO Contract Renewal	No information reported at this time.	
Munson Healthcare Update	No information reported at this time.	
CEO Report Audit Update	Mr. Andrew Raymond reported that the third-party audit is not yet complete, related to the finalization of the CARES funds reporting process. The federal deadline for this reporting period has been extended to November 30 th .	Mr. Raymond to provide an update at the December board meeting.
Level Acres Update	<p>Mrs. Laura Zingg provided an update related to Level Acres as follows:</p> <ul style="list-style-type: none"> • Senior HUD housing complex located across from Kalkaska Memorial Health Center (KMHC) Assisted Living building, providing 36 units of income-based housing managed by Medallion Management, Inc. • Market rent is currently at \$581 and rent is based on 30% of annual gross income. Income limits annually are \$22,600 for one person and \$25,800 for two people. • The complex has overall high occupancy rates, low turn-over and currently only has one open unit. • Recent physical property updates include new roofs on building C, building D and garage in 2019 and the adding of a gazebo. Currently working on securing bids for new roofs on buildings A, B and the shed, sealcoating, striping and repair parking lots and replacing 2 garage windows. • Maintenance does daily sanitation of common areas, takes care of work orders, takes care of garbage twice weekly, recently painted curbs outside of the laundry room and ongoing screen door replacement project. • Recent MOR (Management and Occupancy Review) audit was performed, receiving an above average overall score. A few minor issues were found but fixed on the spot. The only outstanding issue was related to the newly implemented animal policy. Plan of correction is required within 30 days. • Discussion ensued. 	
Community Health Needs & County Ranking	Mrs. Laura Zingg provided an update related to the Community Health Needs and the County rankings as follows:	Board members to review the Community Health Needs Assessment (CHNA) priorities and county health rankings data

	<ul style="list-style-type: none"> • Strategic Area of Focus #5: Wellness and Chronic Disease Management (KMHC Board of Trustees select and endorse a single area of community health improvement on which KMHC will focus on over a 3-5 year period in order to demonstrate measurable change and lasting improvement). • The Community Health Needs Assessment identified the number one issue in this area is mental health and substance abuse. In collaboration with the broader community services it was determined that there is also a need in the area for addressing the basic needs of living. • The assessment also identified improving access to healthcare for all by addressing challenges that people in the community are facing by determining barriers to obtain care, fostering a sense of community to promote trust and inclusiveness versus social isolation and disconnect. • The Community Health Needs Assessment also identified improving prevention and reducing health risks as an area of opportunity in the community. It was identified that the leading cause of death in Kalkaska is heart disease. • For County health rankings Kalkaska ranked in the lower middle range of counties in Michigan (lower 25-50%) for health outcomes and Kalkaska ranked among the least healthy counties in Michigan (lowest 0-25%) for health factors according to the University of Wisconsin Population Health Institute. Also looking at a four-year trend of these rankings; Kalkaska was starting to show some improvement in 2019 in health outcomes, but in 2020 that was not the case and trending back to a lower ranking. 	<p>to compile a list of potential areas of focus for KMHC to be voted on at a future meeting.</p>
<p>Preliminary Facility Overview of ED & Acute Care Services</p>	<p>Mr. Jeremy Cannon presented the preliminary plans for the expansion of the Emergency Department & Acute Care Services.</p> <p>Mr. Rogols informed the Board of the requirement to file a Certificate of Need for this project as was reflected in the KMHC mission critical goals and objectives. The Board was supportive of making the CON application.</p>	<p>Place the ED & Acute Care Services Facility Overview on upcoming board meeting agendas as a routine item of discussion.</p>
	<p>Mr. Kevin Rogols updated the board about current staffing challenges and KMHC's need to remain competitive in a quickly changing employment environment. Mr. Rogols and Mrs. Babcock informed the Board that they expected that Munson Healthcare would make a significant change to their entity compensation plans in the next few weeks to come and that KMHC will</p>	

	<p>need to respond to MHC changes before the next Board meeting scheduled for December 7th. The Board encouraged leadership to do more than “keep pace”. The Board encouraged leadership to be proactive and differentiate KMHC in the region.</p>	
Medical Staff Report	<p>Dr. Holmes reported on the following:</p> <ul style="list-style-type: none"> • Dr. Frick will be retiring on December 17th, after 35 years of service. • COVID-19 testing is available at the old administration building located at 515 S. Birch St. on Sunday 9am-12pm, Tuesdays and Thursdays 1pm-7 pm. No appointment is needed and at no cost to the community. The clinic is providing rapid antigen test with results in 30-60 minutes, as well as PCR testing with results in 72 hours. In 18 hours of being open there have been 185 tests done so far. • The newly established Walk-In Clinic is doing well, averaging 30-40 visits a day, in comparison to the projected 10 visits in the business plan. A board member expressed concerns with a long wait time. It was noted that we are seeing high volumes across the region. The newly established COVID-19 testing site is already assisting with high patient volumes. 	
Open Dialogue From Members	No open dialogue from members in attendance.	
Public Comment	No public comment was made at this time.	
Upcoming Events/Conferences	The next Board of Trustees meeting is being held on December 7, 2021.	
Adjournment	Upon proper motion the meeting was adjourned at 8:01 PM.	

Respectfully submitted,


 Chandra S. Whiting
 Board Recording Secretary