

# Regional Care Transformation Plan

for Northern Michigan's largest non-profit healthcare system



#### **Adopt a More Patient-Centric Model:**

We will invest in a more seamless, quality experience for patients, as well as more access, options and 'new front doors' for care.

**Expand Munson Healthcare's Outpatient Footprint:** We will expand the services our patients want more of — outpatient services and primary care.

**Enhance Virtual Care:** We will build on the tools like Virtual Urgent Care we stood up during COVID, offering more virtual care options.

**Regionalize Inpatient Services:** We will realign inpatient services regionally to ensure we have the right staffing resources to match patient needs in local communities.

**Elevate Munson Medical Center to High-Level Specialty Care Center:** We will continue to elevate Munson Medical
Center to a High-Level Specialty Care Center so patients don't
have to go downstate for special services like critical care,
oncology, stroke & cardiology.

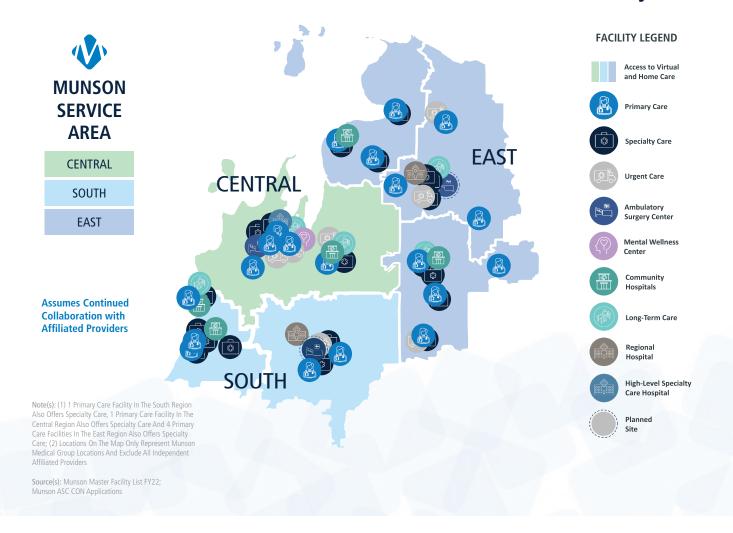
## Patients will experience:

- A consistent, quality experience, no matter what Munson front door you go through: Less paperwork, better coordination of care and secure access to health information.
- More and better access to preventative care: More access for primary, specialty and outpatient care, with virtual care options.
- High-level specialty care in Northern Michigan for the next 100 years.

## **Employees will experience:**

- Stability: A more united and sustainable organization where each region delivers on its strengths.
- **Teamness:** The ability to put our values into action by becoming a fully united health system.
- Innovation: Increased innovation and new technology in our care delivery.

## Future State: A New Munson Front Door, More Access to Quality Care



## **Regional Care Transformation Three-Year Vision**

### **All Regions**

- Expanding primary care, improving access and expanding virtual care.
- We will provide a consistent, quality experience, no matter what Munson Healthcare System front door our patients go through.
- » Emergency services & observation care remain at all hospitals.

### **East Region**

- Otsego Memorial becomes a Regional Hospital.
- » Charlevoix and Grayling become Community Hospitals; focused on more outpatient services.

### **South Region**

- » Cadillac becomes a Regional Hospital.
- » Manistee and Paul Oliver become Community Hospitals; focused on more outpatient services.

#### **Central Region**

» MMC becomes High-Level Specialty Care Center, available 24/7 to treat complex conditions (i.e. NICU; Oncology; Critical Care, Stroke, Cardiology).